

California State Lands Commission

Safety and Pollution Prevention Program 10/7/14

Mineral Resources
Management Division

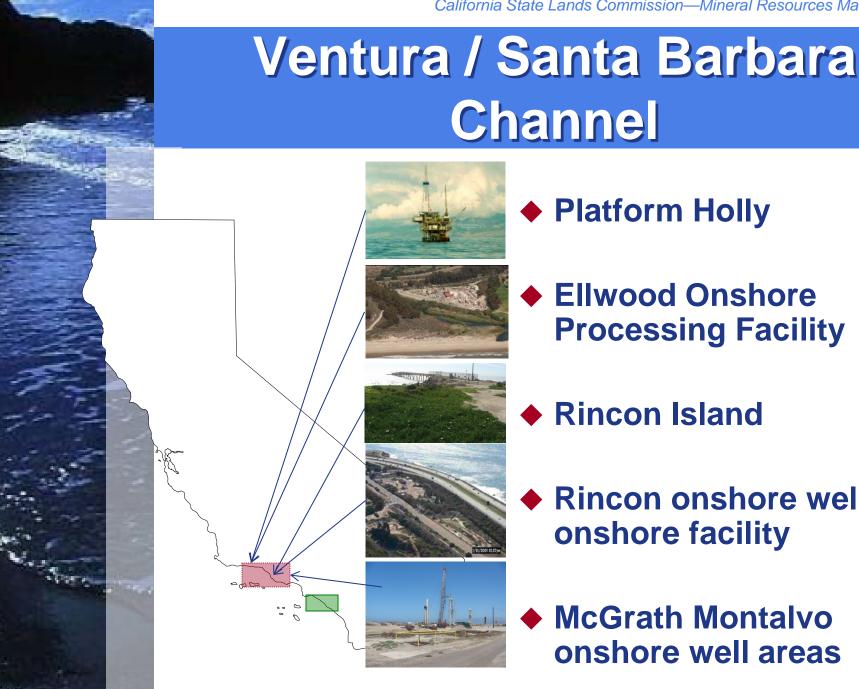




18 Drilling and Production

Facilities

- 4 offshore platforms
- 5 man-made islands
- 9 shoreline well sites
- About 2000 active wells (45,000 - 47,000 bopd est.)
- **4 Onshore Processing Facilities**
- 36 Offshore Pipelines
 - ◆ 18 Federal pipelines –
 - 10 State pipelines



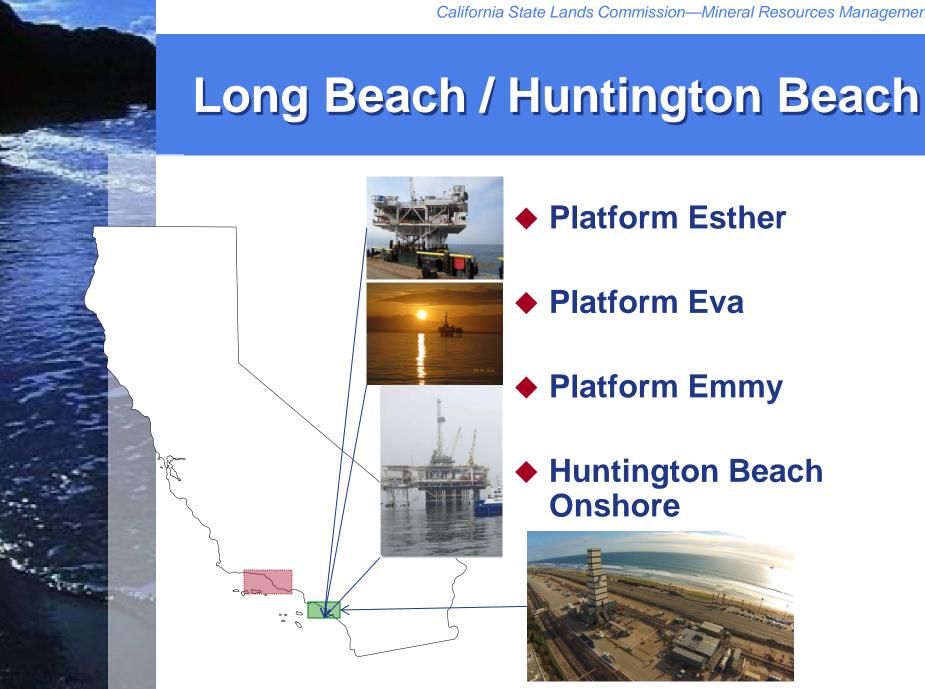
Platform Holly

Ellwood Onshore Processing Facility

Rincon Island

Rincon onshore wells & onshore facility

McGrath Montalvo onshore well areas





MRMD Operations & Compliance

Inspection Program

- Pollution Surveillance
- Regulatory compliance
- Monthly testing verify reliability of safety systems

09/11/2014

Safety Audit Program

- Condition & maintenance
- Design compliance
- Safety Management Programs
- Spill Plans & Operating Manuals
- Safety Assessment of Management Systems (SAMS)

Safety & Spill Prevention Audit Features

- ◆ Comprehensive on-site evaluation
- A progressive type inspection
- Provide comprehensive report
 - written recommendations
 - detailed list of action items
- Monitor correction of items



Safety & Spill Prevention Audit Teams

- Facility condition assessment
 - Functional condition / fit for purpose
 - Adequacy of maintenance / records
- Facility safety system design review
 - Federal, State, and local codes
 - Industry standards and best practices
- Electrical
 - System condition
 - Power distribution design
 - Hazardous area classification
 - Safety management programs
 - Operating personnel training & qual.
 - Management of change verified

Rate of Incidents

Source: Bradshaw ABS Consulting 2012

Evolution of Safety Management

1970's & 80's Prescriptive Regulations Inspection Program

Improved engineering

1990's thru 2000
Begin using Safety Audits
Encourage use of SEMP API RP 75
Safety Assessment of Management Systems (SAMS)

Improved HSEMS

2000 – current
Safety Audit Program
Safety Management Systems
Observe Safety Culture

Incorporation of Human Factors?

Time

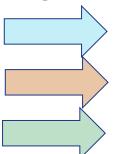


Complimentary Inspection & Safety Audit Programs

Inspection Program



Safety Audit Program



Facilities & Equipment

work space design maintenance physical characteristics reliability People

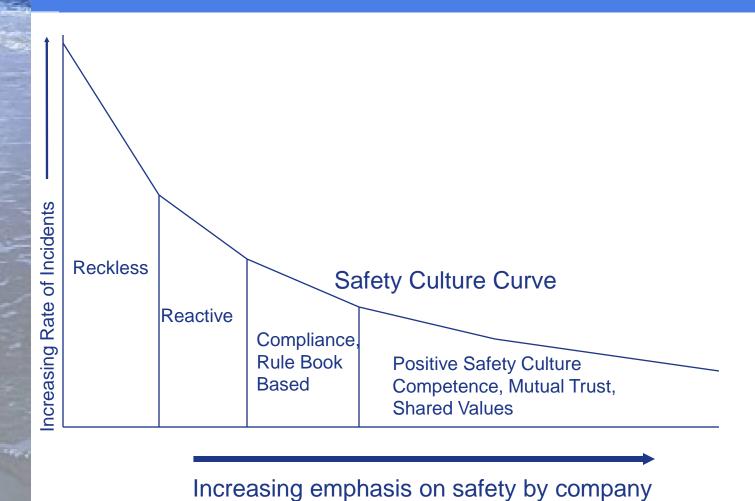
human characteristics & behavior (physical and mental) fitness stress fatigue

Management Systems

management commitment incident investigation hazard identification risk assessment procedure training

Source: B. Poblete et al on human factors , 2002 & 2010

Characterizing Safety Culture



Source: DuPont Bradley Curve, DuPont website 2014



Results

- 8500 action items identified by Safety Audit
 Program have been resolved.
- Improved performance at monthly inspections
- Continued low incidence of spills



Observed Qualitative Results



- Maintenance Improvements
 - Better planned preventive maintenance
 - Infrastructure shows continuing improvement
 - Human Factors improvements like labelling
 - Recapitalization & improved design to lower risk











Observed Qualitative Results

- Improved safety culture
 - By inspectors and auditors
 - By (SAMS) Assessments







Conclusions:

- S&SP Audit has been a joint success between operators and CSLC.
- Since program start, significant expansion in number of wells and processing on platforms still ended in improved safety and spill rates.
- S&SP Audits verify that BAP is achieved on state offshore leases.
- California state offshore leases are operated by "world class" operators.